













AFRICAN UNION
INTERAFRICAN BUREAU
FOR ANIMAL RESOURCES

COMESA

EUROPEAN UNION

AFRICAN WOMEN IN ANIMAL RESOURCES FARMING AND AGRIBUSINESS NETWORK

Zambia

AWARFAN

DRAFT STRATEGIC APPROACH 2021-2023

LiVe2Africa
Sustainable Development of Livestock for Livelihoods in Africa

LiDeSA

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1.0. BACKGROUND AND INTRODUCTION

The African Women in Animal Resources and Agri-business Network (AWARFAN) has been formed on the premise of empowering women in livestock acquisition to enhance their technical, production and marketing capacities. The organization was established under the African Union-InterAfrica Bureau for Animal Resource (AU-IBAR) under the Live2Africa Project where 32 member countries met and made a resolution in July 2018 in Cairo, Egypt. The organization's purpose is to address hinderances faced by women to participate in the livestock sector. The meeting was made possible with funding from the European Union (EU). The participants were drawn from stakeholders across the sector including farmers, processors and traders, financial and insurance actors, service providers, government officials, advocacy and lobbying interests, development partners, academia and research, lawyers, among others. The AWAFARN's purpose is to address hindrances faced by women to participate in the livestock sector.

1.1. CONTEXT

Livestock especially cattle in Africa is mostly owned by men. Women face a lot of bottlenecks ranging from poor access to finances to acquire animals; women have little or no access to livestock due to lots of societal aspects disadvantaging them thus the need for women's empowerment programs, with support, that can help transform their lives by being involved in the livestock sector of the economy.

The cattle in a home, in most if not all African countries, is owned by the head of the household, a man and in many cases and the woman has no say over the animal. Small livestock such as goats and chickens have over the years been viewed as women's livestock. However, women have not been able to own small livestock on a larger scale due to lack of funds and other mechanisms that allow an enabling environment for a woman to do so. The breeds mostly owned by women are not suitable for competitive markets such that women animal breeders still lag behind economically. Women owning livestock have also found a challenge in breaking into the market that encompass the backward and forward linkages within the value chain ecosystem of the livestock sector due to lack of skills as well as resources for value addition equipment and taking advantage of the different resources in different parts of their localities.

It is from this background that in 2019, the African Women in Animal Resources and Agri-business Network Zambia Chapter was formed with the aim of enhancing the capacity of women livestock farmers to manage livestock and related agri-business projects.

The project has a specific focus on cattle, small ruminants (sheep, goats, rabbits, donkeys, fish farming, poultry, piggery, processing, honey and bee keeping, animal feed, as well as leather processing. It is conceived that the keeping multiple-species, herds and flocks, covering different habitats would therefore be exploited of which, the effects of failure of one resource would be absorbed by the others. The women will also be involved in mitigating the issues of climate change by planting trees to avoid deforestation.

With the formation of the African Women in Animal Resources and Agri-business Network in Zambia women will be able to effectively acquire and own animals, develop skills in the management of animals and in value chain as well as enhance networks around Africa and beyond. Zambia is currently holding the presidency of the Regional grouping and is therefore placed to be a beacon of most chapter activities. This will therefore lead to sustainable entrepreneurship development and technologies knowledge transfer with its important knock-on benefits on backward and forward linkages, value chain, market development, income generation and job creation which are now becoming a strategic resource and an important element in both the urban and rural sustainable development agendas covering the whole country of Zambia.

It is assumed, based on the possibilities of partnerships with other sector stakeholders through capacity building collaborative strategies that the project will enjoy adequate staffing levels and therefore the means to implement and carry out the Project activities beyond its lifetime.

Most exciting about the envisaged project activities is the potential to bring together existing technologies to create new opportunities for addressing some challenges as a result of the available skills, technologies and assets within the necessary timescale.

PILLARS, GOALS AND OBJECTIVES

PILLAR 1. EMPOWERMENT IN ANIMAL RESOURCES AND IMPROVED VALUE CHAINS

A. Empowerment in Animal Resources

GOAL 1: DEVELOP THE CAPACITY OF WOMEN TO ACQUIRE AND SUSTAINABLY OWN LIVESTOCK IN ZAMBIA.

Strategies

1.1: Facilitate access to finances, acquisition of animals and mobilization of resource.

Activities for Goal 1

1.1.1. Linking women livestock farmers to affordable loans and grants
1.1.2. Build capacity around effective livestock management
1.1.3. Animal restocking and pass-on programmes for target groups
1.1.4. Creation of synergies and networks between women livestock farmers and government line ministries, private sector and development agencies dealing in livestock
1.1.5. Development of market linkages
1.1.6. Skills development and intellectual capital development
1.1.7. Infrastructure development
1.1.8. Establishment of Dip Tanks, Spray races, feedlots and modern kraals
1.1.9. Training of women in cooperatives, associations, women clubs etc
1.1.10. Training of personnel in different animal and agri-business professions
1.1.11. Establishment of extension offices in provinces
1.1.12. To conduct a baseline exercise to assess the situation and numbers of women livestock owners in Zambia.

B. Improved Value Chains

GOAL 2: BUILD THE CAPACITY OF WOMEN TO ESTABLISH AND MANAGE AGRI-BUSINESSES

Strategies

- ☐ Provide capacity building, equipment, loans and materials to individuals, groups

and communities to engage in agri-business enterprises.

- Activities
- Training in the management of animals, manufacture and handling of value addition equipment for different interventions such the production of fodder, fish foods, leather products, wax products etc
- Acquisition of equipment for value chain interventions
- Build the capacity of community members to effectively manage agri-businesses.
- Establishment of increased markets for the value chain products

PILLAR 2: ADVOCACY AND LOBBYING

GOAL 1: RAISE AWARENESS ON ISSUES OF LIVESTOCK OWNERSHIP AND VALUE CHAIN SYSTEMS AFFECTING WOMEN.

Strategy

- Engagement of stakeholders in the programme
- Create networks and channels for awareness raising interventions

Activities

- Organize conferences at country level
- Participate in regional and international conferences
- Undertake media related programs on both national, private and community media as social media
- Meetings with different stakeholders and partners

PILLAR 3: ORGANISATIONAL DEVELOPMENT

GOAL 1 : CONTRIBUTE TOWARDS THE EXPANSION OF WOMEN IN ANIMAL RESOURCE AND AGRI-BUSINESS NETWORK AT NATIONAL, REGIONAL AND CONTINENTAL LEVELS.

Strategies

- Mobilisation of membership at country level
- Expansion of programmes in 10 provinces of Zambia
- Establishment of the secretariat in Zambia
- Creation of strategic partnerships

Activities

- Identification of beneficiaries through cooperatives, women associations, women clubs and other organizations
- Resource mobilization to commence programs in at least one district in all 10 provinces
- Encourage partners to support the secretariat
- To hold meetings with line ministries, COMESA, SADC, AU, ZNFU, Dairy Association of Zambia, RECs etc.
- Meetings with grassroots stakeholders including associations, cooperatives, women clubs etc
- Identification of Trustees to help advise the Board.
- Affiliation to different organisations

2. PROGRAMME DESCRIPTION

The programs proposed in this concept paper will be implemented through the African Women in Animal Resource Farming and Agri-business network and its partners including the government of the Republic of Zambia. The activities hinge on three pillars, namely:

1. Empowerment in animal resource and Improved Value Chain
2. Advocacy and Lobbying
3. Organizational Development

While Pillar 1, is a tool that will directly empower communities through social enterprise activities using participatory methods to acquire, manage, improve and sell livestock and their products, pilar 2 and three……

Beneficiaries' capacity will also be built through different skills development courses, conferences, meetings and other channels. The organization will also carry out projects using comparative advantage strategies in each province. In this regard, the organization will start projects in each province as follows:

1. Eastern province – Goats, Beef, pigs, poultry and crop
2. Central Province – Dairy, Beef, goats, poultry and crop
3. Northern Province – Dairy, fish, Beef, poultry, goats and crop
4. Luapula Province – Fish, goats, pigs and crop
5. North Western Province –Apiculture, goats, beef and poultry
6. Western Province – Beef, fish, poultry and crop

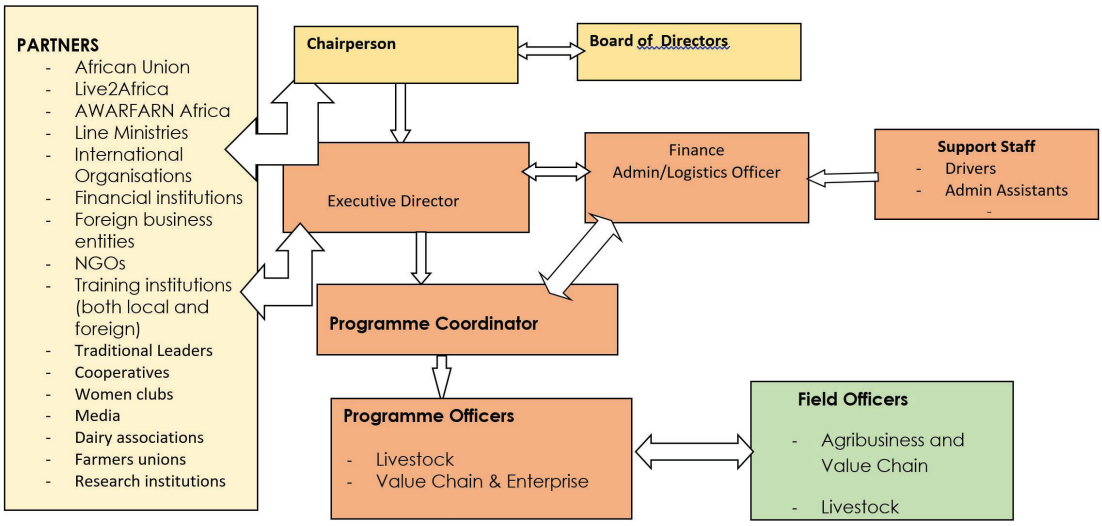
7. Lusaka Province – goats, beef, fish, poultry, pigs, crop, apiculture, and Value Chain projects in all areas.
8. Muchinga Province – Apiculture, poultry, goats and crop and fish.
9. Copperbelt – Tannery, crop, beef, poultry, goats, pigs
10. Southern Province – Goats, fish, Beef and crop

The organisation will therefore partner with other organisations to implement projects aimed at improving the livelihoods of women livestock farmers. The second pillar will focus on value chains. This means that women will be capacitated to turn their produce into value added products such animal feed, leather products etc. Machinery for this project will be sourced from different partners or purchased with funding from donors. The third pillar will focus on advocacy activities aimed at raising awareness of the project and challenges as well as its successes. Women in Animal resource and Agribusiness Network will work with policy makers as well as the media and other stakeholders such as traditional leaders. Members will participate in both national and international workshops. The organisation will also be involved in research and will work with the researchers in Zambia.

PROGRAMME IMPLENTATION STRATEGY

The African Women in Animal Resource Farming and Agribusiness is registered under PACRA/Perpetual Lands Act Cap 126 and will have a full-fledged Board of Directors headed by chairperson. The Chairperson shall preside over meetings and decision-making processes for the organization. The Board of Directors shall comprise members of the organization selected or seconded by beneficiary groups and other members including the chairperson.

ORGANOGRAM



	STRATEGY	ACTIVITY	TIME LINE: JUNE 2021 – JUNE 2023													OUTPUT/ TARGETS	RESULTS	INDICATORS
			2021			2022				2023				'24				
			O	N	D	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q				
PILLAR 1: Empowerment in animal resource and Improved Value Chains																		
Goal 1: Develop the capacity of women to acquire and sustainably own livestock in Zambia.																		
	Facilitate for access to finances, acquisition of animals and resource mobilization sources	Linking women livestock farmers to affordable loans and grants Build capacity around effective livestock management Animal restocking and pass-on programmes Creation of synergies and networks between women livestock farmers and government line ministries and development agencies dealing in livestock Development of market linkages		X	X	X	X	X	X	X	X	X	X	X	1,250 women and youth empowered with cattle in 10 provinces. 3,200 Cattle provided to 250 cooperatives and women clubs in 10 provoinces. and goats provided to cooperatives and women clubs Feedlots established loans disbursed	Enhanced livelihoods among the target groups in the 10 provinces. Increase in livestock farmers Women Owned Agri-businesses enhanced.	# of women and youth engaged in the program # of fields being cultivated each year. # of yields produced # of personal bank accounts opened.
		Skills development and intellectual capital development Infrastructure development Establishment of Dip Tanks, Spray races, feedlots and modern kraals Training of women in cooperatives, women clubs etc																

STRATEGY	ACTIVITY	TIME LINE: OCTOBER 2019 – SEPTEMBER 2023												OUTPUT	RESULTS	INDICATORS
		2019			2020				2021				'22			
		O	N	D	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q			
PILLAR 1: Improved Value Chains																
GOAL 2: Build the capacity of women to establish and manage agri-businesses																
Provision of equipment, tools, loans and materials to individuals and communities for agri-business enterprises.	Training in the manufacture and handling of value addition equipment for different interventions such the production of fodder, fish foods, leather products, wax products etc Acquisition of equipment for value chain interventions Build the capacity of community members to effectively manage agri-businesses. Establishment of increased markets for the value chain products	X	X	X	X	X	X	X	X	X	X	X	X			

STRATEGY	ACTIVITY	TIME LINE: OCTOBER 2019 – SEPTEMBER 2023												OUTPUT	RESULTS	INDICATORS
		2019			2020				2021				'22			
		O	N	D	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q			
PILLAR 2:Advocacy and Lobbying																
GOAL 2: Raise awareness concerning livestock ownership and value chain issues impacting women.																
Create networks and channels for awareness raising interventions	Organise conferences at country level Participate in regional and international conferences Undertake radio programs on both national, private and community media Meetings with different stakeholders and partners	X	X	X	X	X	X	X	X	X	X	X	X			

STRATEGY	ACTIVITY	ACTIVITY PLAN : OCTOBER 2019 – SEPTEMBER 2023												OUTPUT	RESULTS	INDICATORS
		2019			2020				2021				'22			
		O	N	D	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q	2ND Q	3RD Q	4TH Q	1ST Q			
PILLAR 3:Organisational Development																
GOAL 3:Contribute towards the expansion of Women in Animal Resource andAgri-business Network at national, regional and continental levels.																
• Mobilisation of membership at country level • Expansion of programmes in 10 provinces of Zambia • Establishment of the secretariat in Zambia • Media relations • Creation of strategic partnerships	▪ Identification of beneficiaries through cooperatives, women clubs and other organizations ▪ Resource mobilization to commence programmes in at least one district in all 10 provinces ▪ Sourcing of a secretariat for rent and/or building of the secretariat ▪ Meetings with line ministries, COMESA, SADC, AU, ZNFU, Dairy Association of Zambia, RECs etc ▪ Meetings with grassroots stakeholders including associations, cooperatives, women clubs etc ▪ Identification of board members and invitations to the board ▪ Baseline exercise on the situation of women livestock owners in the region	x	x	x	x	X	X	X	X	X	X	X	X			



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